Department of Polymer Science - Merit Raise Guidelines

Adoption by majority vote of the bargaining unit members on January 5, 2007.

Accepted:

Department Chair: Mark D. Foster  
Interim Dean: George Newkome  
Provost: Elizabeth Stroble  

Date: 1/29/07  
Date: 1/30/07  
Date: 2/17/07
Department of Polymer Science  
Merit Criteria and Merit Review  
Extensively redrafted and approved by the Polymer Science faculty Jan. 5, 2007

I. In accordance with the Contract between the Akron-AAUP and the University of Akron Administration (the Contract), the department chair shall conduct an annual evaluation of every bargaining unit faculty member to determine recommendations for merit increases in salary.

II. The evaluation period is a rolling three-year period ending on the last day of the academic year of the most recent evaluation year. The academic year is defined in the Contract in article 16, section 8, subsection B, item 1. All evaluation criteria and quantitative measures apply to the total accomplishment during the evaluation period.

   A. For faculty on Professional Development Leave (PDL), the evaluation period is unchanged. Teaching and service evaluations are based on those activities during the time the member was not on leave. Since a PDL is intended to have a net positive impact on faculty research, research evaluation is the same as for members who were not on leave.

   B. For faculty on military leave, the evaluation period is unchanged. Teaching, research and service evaluations are based on those activities during the time the member was not on leave.

   C. For faculty who have used extended sick leave during the evaluation period, the beginning of the evaluation period will be set at an earlier date so that the length of the evaluation period is increased by the duration of the sick leave. It is the faculty member’s responsibility to ask the chair for an extended evaluation period before submission of his/her activity reports and then to submit an activity report for the period agreed upon with the chair. In this context, sick leave includes personal sick leave, parental leave and leave to care for a sick family member.

III. The data on which the merit evaluations are based will include the following for each bargaining unit faculty member:

   A. Faculty activity reports covering the evaluation period (example attached), due by the last day of the academic year.

   B. Department of Polymer Science Course Evaluation Forms (CEF) and student comments from each of the courses taught during the evaluation period.

   C. Peer evaluation of teaching when such information is available.

   D. For probationary faculty, retention reviews from the evaluation period. Note that merit reviews are not intended as an indication of satisfactory or unsatisfactory progress toward promotion or tenure and are not used as part of RTP evaluations.

IV. The criteria for regular faculty for determining merit recommendations are

   A. Teaching

      1. The following criteria should be considered:

         a. Classroom professionalism (e.g., promptness, courtesy, appropriate testing and grading methods, preparation, course syllabi and similar matters)

         b. Teaching quality and effectiveness
c. Availability to students for counseling and advising

d. Course development and innovation

e. Inter- and intra-departmental teaching effort

f. Direction of masters theses, doctoral dissertations, and undergraduate research

g. Service on doctoral committees

h. Preparation of cumulative exams

2. The minimum requirements for a score of satisfactory (2) for teaching are

   a. Good classroom professionalism,

   b. Competent teaching in the graduate program as assigned, including where applicable, cumulative exams, service on doctoral committees, and direction of master’s theses and doctoral dissertations,

   c. An average CEF Grade = C. For this purpose, a numerical score is computed according to the following algorithm: The grades for all questions under “The Instructor;” are converted to numbers according to the Table shown and then the numbers are averaged over all courses taught during the evaluation period to obtain a single numerical score. This is then converted to a CEF Grade using the same Table. In team-taught courses, each instructor will be evaluated using CEF and these individual scores will be used for the purpose of calculating their overall score.

<table>
<thead>
<tr>
<th>Grade</th>
<th>Score</th>
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<tbody>
<tr>
<td>A</td>
<td>5</td>
</tr>
<tr>
<td>B</td>
<td>4</td>
</tr>
<tr>
<td>C</td>
<td>3</td>
</tr>
<tr>
<td>D</td>
<td>2</td>
</tr>
<tr>
<td>E</td>
<td>1</td>
</tr>
</tbody>
</table>

3. The chair will use discretion to assign higher teaching scores including meritorious (3), outstanding (4), and extraordinary (5). For example a score of meritorious (3) might be given for additional indicators of quality teaching, such as of CEF Score between a C and a B, exceptional course development or innovation, exceptional teaching effectiveness, excellent direction of research students, etc. Outstanding (4) might be given for CEF Score between a B and an A or for multiple additional indicators of quality teaching. Extraordinary (5) might be awarded for CEF Grade of A, additional indicators of quality and for a college or university level teaching award. It is anticipated that effective graduate and undergraduate student supervision and mentoring at, or above the faculty average, merits a meritorious or higher ranking for teaching whereas supervision of post-doctoral fellows or research associates etc. will not normally merit a higher ranking.

B. Scholarship

1. The following measures of the quantity of scholarship activity should be considered:

   a. Level of graduate faculty status

   b. Number of peer-reviewed publications, including original research, patents, review articles, book chapters, monographs, textbooks, and other instructional/research materials
c. Total amount of external support during the evaluation period including grants, contracts, and patent royalties

d. Number of presentations (papers, talks, and posters) at professional meetings, universities, and industrial organizations.

2. Measures of the quality of scholarship that reflect an external evaluation of the scholarship should be also considered. Note that the invitations listed in these quality measures are included because the invitation reflects an external evaluation of the research; the activities themselves might be considered service activities.

a. Awards and prizes for research

b. Journal editorships, editorial boards, etc.

c. Invitations to contribute articles or reviews to journals, organize symposia, conferences, etc.

d. Funding of peer-reviewed research proposals

e. Invitations to speak at major research conferences, including national meetings, Gordon Research Conferences, etc.

f. Invitations to speak at major research institutions.

g. The total number of citations to the faculty member's research during the evaluation period

h. Favorable peer review of research proposals

i. Invitation to serve or election to an office in a professional research society.

j. Participation in multi-investigator proposals for special programs, instruments, educational initiatives.

3. Any faculty activities that reflect the scholarship of teaching and learning may be included in the appropriate categories above.

4. The minimum requirement for a score of satisfactory (2) for scholarship is a record of scholarship necessary to maintain graduate faculty II status.

5. The chair will use discretion to assign higher scholarship scores including meritorious (3), outstanding (4), and extraordinary (5). For example, a score of meritorious (3) might be given for a greater number of publications and presentations than required for Graduate Faculty II status, or for external research funding, or for invitations to speak at major conferences or research institutions, or for an invitation to organize a major symposium, or for membership on an editorial board. A score of outstanding (4) might be given for two or more of the above, or for a journal editorship, or for an exceptionally large grant. A rating of extraordinary (5) might be given for a major research award or for 4 or more exceptional quality measures.

C. Service

1. Service criteria include

   a. Ability to relate positively and productively with students and colleagues

   b. Demonstration of professional ethics and responsibility
c. Service to the department, college, and university on curricular and extracurricular matters, including involvement in departmental affairs and active participation on committees

d. Service to the community including: involvement in service organizations, social agencies and cultural societies, service to governmental agencies, and talks and scientific demonstrations at K-12 schools, judging science fairs, and other activities that promote quality K-12 education.

e. Service to the profession including professional presentations, review of manuscripts and proposals, and participation in professional organizations.

2. The minimum requirement for a score of *satisfactory* (2) for service is the satisfaction of items a and b in the preceding list plus conscientious involvement in one or more activities from in c as assigned.

3. The chair will use discretion to assign higher service scores including *meritorious* (3), *outstanding* (4), and *extraordinary* (5). For example, a score of *meritorious* (3) might be given for effective participation in especially active committees ((c) above), or for significant activities from (d) or (e) above. A score of *outstanding* (4) might be given when there is a sufficient number of activities to qualify for meritorious and the faculty member has also demonstrated effective leadership and made a major time commitment. Examples include service as chair of the Undergraduate Curriculum or Graduate Admissions committees. A score of *extraordinary* (5) might be given for a major campus, civic, or professional service award, or for otherwise exceptional service.

V. Merit Procedures for Regular Faculty

A. For probationary tenure-track faculty and for tenured faculty, *variable weights* will be used to reflect an individual faculty member’s activities in teaching, scholarship and service. The *weights* may be adjusted by agreement between the chair and the faculty member concerned within the following sliding scale:

- teaching in the range 25% to 65%,
- scholarship in the range 25% to 65%, and
- service in the range 10% to 50%.

The default *weights* for teaching, scholarship and service are 30%, 55%, and 15%. The default *weights* will apply if such an agreement is not reached by the second Friday of the Fall semester. The chair has the final authority to make decisions regarding the *weights*. There is no implication that the *weights* reflect that actual distribution of the faculty member’s load during the evaluation period. For probationary tenure-track faculty, the *weights* may be set only once during the pre-tenure period.

B. Based on an evaluation of the *data* according to the *criteria* listed in sections III and IV of this document, the department chair will assign each faculty member a score in the range 1.0 to 5.0 for each of the areas: teaching, scholarship, and service. With regard for the mission of the department and of the university as a whole, the chair shall use discretionary judgment in assigning the merit scores for each faculty member. The relative *weights* will be used to calculate the overall merit score for each faculty member according to the formulae detailed in the Contract.
VI. Merit Procedures for Instructors

A. For instructors, the weights of teaching, scholarship and service are 70%, 10%, and 20% respectively, unless specified otherwise in the initial letter of offer.

B. The criteria for teaching and for service are those given in section IV of this document. The criteria for scholarship are:

1. Activities that help to keep the instructor current in his/her field of specialization, including:
   a. Any of the measures of scholarship listed in section IV.B.1.
   b. Regular attendance at the Polymer Science seminar series.
   c. Attendance at professional meetings, conferences, and workshops.

2. The minimum requirements for a score of satisfactory (2) are 1 publication, or 1 conference presentation, or attendance at 2 conferences, and consistent attendance at the Polymer Science seminar series, and any other activity that in the judgment of the chair will keep the instructor current in his/her field of specialization.

3. The chair will use discretion to assign higher scholarship scores including meritorious (3), outstanding (4), and extraordinary (5). For example, a score of meritorious (3) might be assigned for 2 of the items listed for a score of satisfactory, and outstanding (4) might be assigned for 3 or more from that list. A score of extraordinary (5) might be assigned if the instructor has enough publications for graduate faculty II status.

C. The department chair will evaluate each instructor using the data described in section III of this document and will assign a score in the range 1.0 to 5.0 for each of the areas: teaching, scholarship, and service. With regard for the mission of the department and the university as a whole, the chair shall use discretionary judgment in assigning the merit scores for each instructor. The relative weights will be used to calculate the overall merit score for each instructor in accordance with the formulae in the Contract.

VII. Merit Procedures for Lecturers

A. For lecturers the weights of teaching, scholarship and service are 100% for teaching and 0% for scholarship and service.

B. The criteria for teaching are those given in section IV of this document.

C. The department chair will evaluate each lecturer using the data described in section III of this document and will assign a score in the range 1.0 to 5.0 for teaching. With regard for the mission of the department and the university as a whole, the chair shall use discretionary judgment in assigning the merit scores for each lecturer. The weights will be used to calculate the overall merit score for each lecturer in accordance with the formulae in the Contract.

VIII. Appeals pertaining to merit scores may be made according to the conditions and procedures in the Contract, article 16, section 8, subsection B, paragraphs 4 and 5.
1. **Name**

2. **Publications 2002-05** *(authors, title, journal, volume, complete pagination, year)*
   a. In print
   b. Accepted or in press
   c. Submitted

3. **Grants and Contracts** *(agency, agency award number, title, total amount, total period, account number, budget amounts, number of students supported in each year)*
   a. Grants first awarded in 2002-05 *(include internal awards, seed money, matching grants)*
   b. Grants active during 2002-05 but awarded prior to 2002
   c. Grants with probable 2005 start dates
   d. Contracts awarded in 2002-05

4. **Proposals submitted** *(agency, title, amount, number of students budgeted, status = pending/funded/declined.)*
   a. Proposals submitted in 2002-05

5. **Presentations and Seminars at Meetings, Universities and Corporations** *(include authors, presenter underlined, title, place, date, talk/poster)*
   a. Invited
   b. Contributed
   c. Short Courses
   d. Other Meetings Attended

6. **Reviews**
   a. Papers *(journal and number of papers)*
   b. Proposals *(agency and number of proposals)*
   c. Books *(number)*

7. **Patents** *(inventors, title, assignee, patent no., date)*
   a. Invention disclosures
   b. Patent applications
   c. Patents granted

8. **Teaching**
   a. Courses taught by semester
   b. Teaching innovations
   c. Ph.D. and M.S. committees
   d. Undergraduate research students

9. **Service**
   a. Departmental Service
   b. University, College Service
   c. Service to the Profession
   d. Community Service and Outreach
   e. Consulting *(list companies, publishers, etc.)*

10. **Ph.D. and M.S. Graduates** *(student name, degree, and thesis/dissertation title)*

11. **Other notable achievements and awards**